

Cocktails with the Chiefs

Wednesday, April 1, 2015

CHRISTUS Health

FEATURING:



Barclay E. Berdan, FACHE
Chief Executive Officer
Texas Health Resources

Barclay E. Berdan, FACHE, is chief executive officer (CEO) of Texas Health Resources, one of the largest faith-based, nonprofit health systems in the United States and the largest in North Texas in terms of patients served. The health system includes Texas Health Physicians Group and hospitals under the banners of Texas Health Presbyterian, Texas Health Arlington Memorial, Texas Health Harris Methodist and Texas Health Huguley. The health system has 24 acute care, transitional, rehabilitation and short-stay hospitals that are owned, operated, joint-ventured or affiliated with Texas Health Resources.

Berdan became CEO Sept. 1, 2014, after serving as senior executive vice president and chief operating officer the previous two years.

Berdan describes the Texas Health culture as one of a family where the mission, vision, values and The THR PromiseSM are woven together and modeled each day in the service of patients and their families. He believes that Texas Health was built on a strong foundation of traditions — faith, quality, compassion, innovation — traditions that will sustain and guide the organization into the future.

Berdan is an industry veteran with more than 30 years of health care leadership experience. He joined Texas Health in 1986 as vice president/administrator for Harris Methodist Southwest, overseeing the construction and opening of the hospital. He served as the chief operating officer of Texas Health Harris Methodist Fort Worth Hospital from 1993 to 1999 and then served as its president from 1999 to 2007. He also served as executive vice president for Texas Health from 2005 to 2007, and as senior executive vice president for system alignment and performance from 2007 to 2012.

Under his leadership, Texas Health Resources successfully brought together three separate brands. He also influenced the creation and development of Texas Health Harris Methodist Hospital Alliance and facilitated a partnership with USMD hospitals in Arlington and Fort Worth.

Before joining Texas Health Resources, Berdan worked for American Medical International for nine years and held several hospital leadership positions in Florida, Arkansas and Texas. He also previously served in administrative positions at Northwestern Memorial Hospital and Jackson Park Hospital, both in Chicago.

Berdan earned a Bachelor of Science degree in biology from Texas Christian University in Fort Worth and a master's degree in business administration with a specialization in hospital administration from the University of Chicago Graduate School of Business.

Active in his community, Berdan served as chairman of the Texas Hospital Association for the 2008-09 year. He received the 2013 Earl M. Collier Award for Distinguished Health Care Administration, the association's

highest honor. He is chair of the American Heart Association Tarrant County chapter and serves on the steering committee of the Fort Worth Blue Zones Project™. He also has served in leadership positions on the board of directors for LifeGift Organ Procurement Organization, the Dallas-Fort Worth Hospital Council, Healthy Tarrant County Collaboration, Fort Worth Sister Cities International and Fort Worth South, Inc. He has been actively involved with the Boy Scouts of America, the American Hospital Association, the Fort Worth Chamber of Commerce and the Rotary Club of Fort Worth, among other organizations.



Lilee Smith Gelin, MSN, RN, FAAN
System Vice President & Chief Nursing Officer
CHRISTUS Health

Lilee Gelin is System Vice President & Chief Nursing Officer for CHRISTUS Health, an international Catholic, faith-based, not-for-profit health system comprised of over 350 facilities in the U.S. as well as Central and South America.

She has 35 years of experience in health care, and as a nationally recognized clinical leader, she supports the improvement of hospital clinical and economic performance through strategies which enhance leadership, culture, health care quality and safety.

In her role at CHRISTUS, she is responsible for ensuring nursing and allied health care is delivered within the framework of evidence-based practice throughout the CHRISTUS Health system. She works in collaboration with regional and facility CNEs, CNOs, senior administrative leaders, physicians, and boards of trustees to lead the strategic direction, system-wide planning, and resource management for all aspects of nursing professional practice and education.

Lilee previously served as Vice President and Chief Nursing Officer for VHA Inc, facilitating the achievement of clinical excellence for hospitals with a practice improvement model that focused on qualitative research, analytics and design principles to drive superior performance. In this role, she facilitated VHA's national and regional networks with Chief Nursing Officers and nursing leaders, and was a moderator for VHATV broadcasts and webinars. She served as the VHA national nurse planner for educational programs and assured adherence to American Nurse Credentialing Center guidelines for over 200 programs annually.

Lilee is considered a health care leadership and improvement expert with considerable knowledge in safety, workplace and workforce issues. Numerous national organizations throughout the United States call upon that expertise, including the American Nurses Association, The Joint Commission, Centers for Medicare and Medicaid Services (CMS), The Institute of Medicine, the National e-Health Collaborative and the Robert Wood Johnson Foundation.

She is Editor in Chief of *American Nurse Today* magazine, the official journal of the American Nurses Association. She serves on the Board of Directors for the National Patient Safety Foundation (NPSF), and is an active participant in two of NPSF's Lucian Leape Institute expert roundtables: patient and family engagement in health care and issues related to the health care workforce.

For the National Quality Forum (NQF), she was appointed to the Steering Committee for the Patient Safety Measures Endorsement Maintenance Project in 2014. Previously, she co-chaired the NQF Nursing Care Performance Measures Project with the University of Pennsylvania's Dr. Mary Naylor, which resulted in the establishment 15 national voluntary consensus standards for nursing-sensitive care in the United States. She served on the NQF National Priorities Partnership (NPP) Care Coordination Workgroup for three years.

Lilee is a Fellow in the American Academy of Nursing (FAAN), recognition of significant contributions to the profession. She served on The Academy's Workforce Commission for four years, and co-chaired the Fellow

Selection committee for two years. She is presently a co-chair for the Nursing Informatics and Technology Expert Panel.

She was appointed to the American Health Information Community (AHIC), a federal advisory committee, as the "consensus nominee" for the nursing profession, nominated by the American Nurses Association, and served from 2005-2008. AHIC, a commission authorized by the White House under former President George Bush, was charged with promoting Information Technology adoption in health care within 10 years to lower costs and enhance quality.

She attended Louisiana State University, earned her bachelor's degree in nursing from the University of Louisiana at Lafayette and a master's degree in nursing, with honors, from the University of Pennsylvania where she also studied at the Wharton School of Business.

A Louisiana native, she resides in Southlake, Texas with her husband, a Practice Area Consultant with Slalom Consultants. Their son, a graduate of Texas Christian University, recently completed his master's degree in applied cognition and neuroscience from the University of Texas at Dallas. He is employed as a certified intra-operative neuro-monitoring clinician.



Alan M. Miller, M.D., Ph.D.
Director, Baylor Charles A. Sammons Cancer Center;
Chief of Oncology for Baylor Health Care System;
Pauline Allen Gill Distinguished Chair in Hematological Cancer Research

Dr. Miller is a medical oncologist with more than 25 years of experience. He is board certified in medical oncology by the American Board of Internal Medicine. His primary interests are in bone marrow transplantation, leukemia and lymphoma. He has authored over 65 peer reviewed scientific articles and has just published his first

novel.

He received his medical degree from the University of Miami School of Medicine and completed his internal medicine residency and medical oncology fellowship at the University of Florida-Shands. He earned his Ph.D. from Roswell Park Memorial Institute, State University of New York-Buffalo. Prior to coming to Baylor in 2008 he served as Associate Senior Vice President for Health Sciences at Tulane University.



John Moore, CPA
Chief Financial Officer
Parkland Health & Hospital System

John Moore, CPA, joined Parkland in January 2015 from Carolinas HealthCare System in Charlotte, North Carolina, where he served as Vice President/Chief Financial Officer since 2008. There he was responsible for financial operations, patient accounting, Health Information Management, patient access, information systems, communications and wound care.

Prior to that, Moore was Chief Financial Officer at Northwest Medical Center Oro Valley in Tucson, where he was responsible opening and staffing all financial-related areas of a de novo hospital. Moore also has served

as Senior Financial Analyst for Triad Hospitals, Inc., in Plano; Chief Financial Officer at Samaritan Surgicenters of Arizona in Phoenix; and accounting manager for HCA-The Healthcare Company in Dallas.

Moore earned a Bachelor of Business Administration degree from Baylor University. He is a Certified Public Accountant, and a member of the Healthcare Financial Management Association.

Moderated By:



Robert Earley
President & Chief Executive Officer
John Peter Smith Health Network

Robert Earley has served since 2009 as president and chief executive officer of JPS Health Network, Tarrant County's \$800 million, tax-supported healthcare system with more than 6,000 team members.

Earley entered the healthcare industry via a non-traditional route – by way of political assignments in Washington, D.C., and Austin.

After graduating from the University of North Texas with a bachelor of arts in political science, Earley served as a staff assistant to U.S. Rep. Tom Vandergriff of Texas in the nation's capital before returning to his South Texas hometown to seek an elected position of his own. Only 23 at the time, he was the youngest candidate to run for any office in the state Legislature that year. He was elected in 1984 to the Texas House of Representatives and served for 10 years.

Earley's leadership assignments during his decade in the Texas House included the chairmanship of the House Energy Committee.

After five terms in the state House, Earley decided not to run for re-election. After leaving the Legislature in 1995, he taught for three years at Texas A&M University in College Station before becoming president and chief executive officer of an Austin-based public affairs firm. His background in politics led to a position as political analyst for KXAN television, the Austin NBC affiliate. He also taught at St. Edward's University in Austin for 12 years.

Earley joined JPS in 2005 as a senior vice president focused on community and governmental affairs. The Tarrant County Hospital District Board of Managers appointed him interim president and CEO for JPS Health Network in May 2008. In February 2009 he was named president and CEO.

He holds a master's degree in healthcare administration from the University of Texas-Arlington's Fort Worth Center.

Earley and his veterinarian wife, Tricia, have one daughter.